

Logistic due diligence

Every organization is constantly striving for the most efficient, responsive and reliable logistics processes. Groenewout provides state-of-the-art logistics analysis to perform a logistic assessment to support the due diligence process.



1 – 2 weeks

'As - is' mapping

- » Map 'as-is' warehouse activities & processes (high level).
- » Gather available data & information needed for logistic assessment.
- » Quantify current operations (inbound, outbound and storage), footprint and FTE.
- » Visit logistic operation and review current layout.
- » Determine current maximum capacities (orders and storage), productivities and bottlenecks.
- » Determine current inefficiencies.

1 – 2 weeks

Determine impact strategic decisions

- » Based on growth targets (markets / assortment / etc) a future logistic set up will be determined.
- » Based on the as-is situation the potential gaps and opportunities will be determined given this growth strategy.
- » Determine preconditions to facilitate growth strategy.
- » Determine future stock coverage.
- » Review current plans on (logistic) capacity increase in combination with current layout.
- » Determine impact on current systems (f.e. WMS) and needed MHE.

1 – 2 weeks

Complete logistic assessment

- » List all key findings, risks, concerns and opportunities.
- » Give benchmark figures in terms of complexity, quality of operation, FTE and costs.
- » Give a high-level overview of needed Capex to accommodate growth (footprint, capacities, FTE, mechanization, etc.), when applicable based on different scenarios.
- » Determine high level implementation strategy, priorities (short term and long-term) and impact.

1 – 2 weeks

Final presentation

- » Align deliverables with financial due diligence.
- » Set up final presentation with all analysis and findings.
- » Estimation of investments, future capacities, FTE's and needed m2.
- » Overview of risks, concerns, opportunities and key findings with short term and long-term benefits (to increase efficiency and to facilitate growth).
- » Calculate high level return on investment (ROI) of potential investments.
- » Set up potential implementation schedule.

Quotes by some of our clients



blokker.

Blokker creates modern omnichannel distribution center.

"We were looking for a partner who could help us make decisions about the design, systems and technologies needed for the omnichannel DC. We chose Groenewout because of the necessary expertise and of its background in both logistics and construction."



KRAMP

Ten-year supply chain plan facilitates Kramp's future growth.

"At Groenewout they are specialists in this area, they know what the material handling market has to offer, and they can help us to think about various expansion scenarios."



PK OEM PARTS
The Quality Provider

PK Oem Parts reduces inventory by 15 percent.

"We've known Groenewout for many years and have always been very happy with our relationship with the consultancy firm. Groenewout's people understand the challenges associated with inventory management and take a problem-solving approach."



GROENEWOUT

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For more references visit
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